



# Danfoss Sustainability Program

March 2021

## Danfoss' Sustainability Policy

We will be a reliable and trustworthy business partner by acting responsibly while balancing financial, environmental and social issues.

#### This means that we:

- Comply with UN Global Compact and support the Sustainable Development Goals
- Engage with our stakeholders to promote sustainable development
- Do our utmost to implement decisions and actions with dignity and fairness
- Ensure that sustainability is a fundamental element of our business conduct focusing on resource efficiency, risk mitigation, reputation and engagement
- Ensure that all employees comply with local and international legislation



**ENGINEERING TOMORROW** 

## Danfoss Sustainability Program

- Strategic focus

### **Business and products**

Energy and CO<sub>2</sub> emissions Resource efficiency Products and materials Sustainable Development Goals

### People and community

Health and safety **Environment** Ethics and human rights Compliance programs



Cost and resource optimization

Risk assessment and mitigation

**Business opportunities** and reputation

Employee engagement and commitment

## Sustainability Achievements and Targets

#### 2020 - What we said

#### 2020 - what we did

#### 2021 - What we want



- · Establish roadmap for decarbonizing Danfoss' global operations.
- Implement Power Purchase Agreement in Northern Europe.
- Develop Science-Based Targets.
- Establish roadmap for electric vehicles in Danfoss.

- Roadmap for decarbonizing electricity 2020-2025 prepared.
- Green Power Purchase Agreement negotiated for all locations in Denmark and Germany.
- Science-Based Targets baseline in place for scope 1 & 2 emissions. Baseline development for scope 3 emissions
- Roadmap developed for electric vehicles and ambassador network established in selected countries. Electric vehicles pilot project launched in Sweden.

- · Half of Danfoss' electricity consumption shall be covered by green Power Purchase Agreements.
- Prepare roadmap for decarbonizing Danfoss' heating demand.
  - Establish Science-Based Targets and mitigation plans and get targets approved by Science Based Targets initiative.
- · Run electric vehicles project in Sweden...
- Continue global energy-saving projects in selected factories to cut energy consumption and maintenance cost by up to 40%.

- Reduce global water consumption intensity.
- Develop and implement scheme for Environmental Product Declarations.
- Regulatory monitoring tool for product legislation.
- Water consumption intensity reduced by 42% since 2007.
- Scheme for Environmental Product Declarations developed with Drives Segment.
- · New regulatory monitoring tool and process implemented.
- Roll-in product chemical-compliance system and recycling administration system for electronic equipment, batteries and packaging as part of Group ERP-system.
- · Roll-in setup for Life Cycle Assessment and Environmental Product Declaration of products.



- Reduce global LTIF to 1.6 per million hours worked
- Implement "Danfoss Machine Safety Inspection Tool".
- · LTIF Lost Time Injury Frequency reduced to 2.0 lost time injuries per million hours worked.
- Danfoss Machine Safety Inspection Tool implemented in the segments.
- · Continue to reduce the global LTIF towards 1.6 lost time injuries per million hours worked.
- · Develop global tools for identification and mitigation of ergonomic hazards and for management of safety data sheets.

- Evaluate and align Danfoss' compliance practices with emerging and relevant Modern Slavery Act regulations.
- Danfoss' compliance with Modern Slavery Act regulations evaluated and risk assessment in our supply chain strengthened.
- · Process for assessment of high-risk suppliers strengthened.
- · Strengthen our diversity and inclusion ambassador network across the globe.
- Drive initiatives to increase diversity in teams and the percentage of female leaders to 25% by 2022.
- Regional working groups established to remove local barriers to diversity and inclusion.
- Our global diversity and inclusion ambassador network strengthened.
- Head of Diversity & Inclusion in Global HR hired
- · Mentoring program for female talents established.

- Evaluate where processes to avoid forced labor in recruitment of temporary workers are relevant and implement accordingly.
- · Establish governance to ensure traction of regional short-term targets.
- Educate our leaders on inclusive leadership and unconscious bias.



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